



**The Howard University Hospital**  
(an unincorporated operating segment of The Howard University)  
Financial Statements  
June 30, 2022 and 2021

**Table of Contents**

**Page(s)**

Report of Independent Auditors..... 2-3  
Statements of Financial Position.....4  
Statements of Operations and Changes in Net Assets (Deficit) .....5  
Statements of Cash Flows.....6  
Notes to the Financial Statements..... 7-49



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## **Independent Auditor's Report**

Board of Trustees of  
The Howard University

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the financial statements of The Howard University Hospital (the "Hospital"), an unincorporated operating segment of The Howard University ("Howard"), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of operations and changes in net assets (deficit) and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Hospital and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern within one year after the date that financial statements are issued or available to be issued.

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### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

*BDO USA, LLP*

December 22, 2022

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)

| <b>Statements of Financial Position</b><br><b>As of June 30:</b><br><i>(in thousands)</i> | <b>2022</b>       | <b>2021</b>       |
|---|-------------------|-------------------|
| <b>Current assets:</b>  |                   |                   |
| Cash and cash equivalents   | \$ 40,413         | \$ 65,982         |
| Deposits with trustees  | 2                 | 2                 |
| Patient receivables, net  | 20,488            | 26,159            |
| Contract assets   | 2,153             | 2,015             |
| Inventories and prepaid   | 7,326             | 6,792             |
| Due from Howard University  | 3,901             | -                 |
| Other receivables   | 1,719             | 1,393             |
| <b>Total current assets</b>   | <b>76,002</b>     | <b>102,343</b>    |
| <b>Non-current assets:</b>  |                   |                   |
| Deposits with trustees  | 1,888             | 1,812             |
| Third party & insurance recoveries, net   | 43,126            | 11,140            |
| Operating right of use assets, net  | 1,704             | -                 |
| Finance right of use assets, net  | 18,310            | 19,203            |
| Long-lived assets, net  | 44,357            | 51,032            |
| Overfunded defined benefit pension plan   | 20,866            | 10,073            |
| Other non-current assets, net   | 4,620             | 4,406             |
| <b>Total non-current assets</b>   | <b>134,871</b>    | <b>97,666</b>     |
| <b>Total assets</b>   | <b>\$ 210,873</b> | <b>\$ 200,009</b> |
| <b>Current liabilities:</b>   |                   |                   |
| Accounts payable and accrued expenses   | 67,326            | \$ 41,162         |
| Deferred revenue  | 3,609             | 25,190            |
| Accrued post-retirement benefits  | 691               | 613               |
| Reserve for self-insured liabilities  | 7,209             | 12,247            |
| Bonds payable, net  | 52                | 50                |
| Operating lease obligations   | 453               | -                 |
| Finance lease obligations   | 2,913             | 2,815             |
| Due to Howard University  | -                 | 17,654            |
| Other liabilities   | 14                | 14                |
| <b>Total current liabilities</b>  | <b>82,267</b>     | <b>99,745</b>     |
| <b>Non-current liabilities:</b>   |                   |                   |
| Accrued post-retirement benefits  | 9,695             | 12,268            |
| Reserve for self-insured liabilities  | 51,967            | 46,228            |
| Bonds payable, net  | 28,396            | 28,494            |
| Operating lease obligations   | 1,251             | -                 |
| Finance lease obligations   | 17,234            | 18,509            |
| <b>Total non-current liabilities</b>  | <b>108,543</b>    | <b>105,499</b>    |
| <b>Total liabilities</b>  | <b>\$ 190,810</b> | <b>\$ 205,244</b> |
| <b>Net assets (deficit):</b>  |                   |                   |
| Without donor restrictions  | (24,937)          | (50,235)          |
| Inter-divisional transfer   | 45,000            | 45,000            |
| <b>Total net assets (deficit)</b>   | <b>20,063</b>     | <b>(5,235)</b>    |
| <b>Total liabilities and net assets</b>   | <b>\$ 210,873</b> | <b>\$ 200,009</b> |

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)

| <b>Statements of Operations and Changes in Net Assets (Deficit)<br/>For Fiscal Years Ended June 30:</b><br><i>(in thousands)</i> | <b>2022</b>      | <b>2021</b>       |
|--|------------------|-------------------|
| Patient service revenue, net   | \$ 292,408       | \$ 280,440        |
| Federal appropriation  | 27,325           | 27,325            |
| Other income   | 30,546           | 46,018            |
| <b>Total operating revenues</b>  | <b>350,279</b>   | <b>353,783</b>    |
| Healthcare services  | 273,218          | 257,760           |
| Administrative support   | 64,661           | 66,076            |
| <b>Total operating expenses</b>  | <b>337,879</b>   | <b>323,836</b>    |
| Loss on extinguishment of debt   | -                | 2,998             |
| <b>Excess of revenues over expenses</b>  | <b>12,400</b>    | <b>26,949</b>     |
| Net periodic benefit cost other than service cost  | 3,498            | 1,021             |
| Change in funded status of defined benefit pension plan  | 7,000            | 31,243            |
| Change in obligation for post retirement benefit plan  | 2,400            | (1,151)           |
| Net assets released from restriction for capital acquisitions  | -                | 1,450             |
| <b>Change in net assets</b>  | <b>\$ 25,298</b> | <b>\$ 59,512</b>  |
| Net assets (deficit), beginning of year  | (5,235)          | (64,747)          |
| <b>Net assets (deficit), end of year</b>   | <b>\$ 20,063</b> | <b>\$ (5,235)</b> |

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)

| <b>Statements of Cash Flows</b><br><b>For Fiscal Years Ended June 30:</b><br><i>(in thousands)</i>                        | <b>2022</b>      | <b>2021</b>      |
|---|------------------|------------------|
| <b>Cash flows from operating activities</b>   |                  |                  |
| <b>Change in net assets (deficit)</b>   | <b>\$ 25,298</b> | <b>\$ 59,512</b> |
| Adjustment to reconcile change in net assets to net cash and cash equivalents provided by/(used in) operating activities: |                  |                  |
| Depreciation and amortization   | 11,136           | 10,307           |
| Bond discount amortization  | (126)            | 234              |
| Bond issuance costs   | 80               | 165              |
| Loss on extinguishment of debt  | -                | 2,998            |
| Decrease in pension/post retirement liability   | (13,288)         | (53,957)         |
| Contributions received restricted for capital acquisitions  | -                | (1,450)          |
| <b>Changes in net assets adjusted for non-cash operating items</b>  | <b>23,100</b>    | <b>17,809</b>    |
| Change in receivables (excluding notes)   | (26,641)         | (1,517)          |
| Change in contract assets   | (138)            | 1,224            |
| Change in inventory and prepaid   | (534)            | (622)            |
| Change in other non-current assets  | (214)            | (8)              |
| Change in deposits with trustees  | (76)             | (484)            |
| Change in operating right of use assets   | (1,704)          | -                |
| Change in accounts payable and accrued expenses   | 26,164           | (6,096)          |
| Change in deferred revenue  | (21,581)         | (23,698)         |
| Change in reserve for self-insured liabilities  | 701              | 7,372            |
| Change in operating lease obligations   | 1,704            | -                |
| Change in other liabilities   | -                | -                |
| <b>Net cash and cash equivalents provided by (used in) operating activities</b>   | <b>781</b>       | <b>(6,020)</b>   |
| <b>Cash flows from investing activities</b>   |                  |                  |
| Purchases and renovations of long-lived assets  | (1,577)          | (6,297)          |
| <b>Net cash and cash equivalents used in investing activities</b>   | <b>(1,577)</b>   | <b>(6,297)</b>   |
| <b>Cash flows from financing activities</b>   |                  |                  |
| Payment on bonds payable  | (50)             | (914)            |
| Principal payments on finance lease obligation  | (3,087)          | (3,440)          |
| Change in finance right of use assets and finance lease obligation  | (81)             | (90)             |
| Change in due to (from) Howard University   | (21,555)         | 18,033           |
| Contributions received restricted for capital acquisitions  | -                | 1,450            |
| <b>Net cash and cash equivalents provided by (used in) financing activities</b>   | <b>(24,773)</b>  | <b>15,039</b>    |
| <b>Net increase in cash and cash equivalents</b>  | <b>(25,569)</b>  | <b>2,722</b>     |
| Cash and cash equivalents at beginning of year  | <b>65,982</b>    | <b>63,260</b>    |
| <b>Cash and cash equivalents at end of year</b>   | <b>\$ 40,413</b> | <b>\$ 65,982</b> |
| <b>Supplemental cash flow information:</b>  |                  |                  |
| Net cash paid for interest  | <b>\$ 2,931</b>  | <b>\$ 3,265</b>  |
| <b>Supplemental non-cash investing information:</b>   |                  |                  |
| Acquisition of equipment under financing leases, net  | <b>\$ 1,911</b>  | <b>\$ 2,364</b>  |

The accompanying notes are an integral part of these financial statements

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**Note 1**      **Summary of Significant Accounting Policies**

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(a)      ***General***

The Howard University Hospital (the “Hospital”) is a not-for-profit hospital located in Washington, DC, providing inpatient, outpatient, and emergency care services for residents of the District of Columbia (the “District”). The Hospital operates as an unincorporated operating segment of The Howard University (“Howard”), which is a private, nonprofit institution of higher education. The Hospital is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

(b)      ***Income Taxes***

The principal operations of the Hospital are recognized as exempt from income tax under the applicable income tax regulations of the Internal Revenue Code and the District. The Hospital’s operating activities are included in Howard’s Form 990. The Hospital does not have any uncertain tax positions as of June 30, 2022 and 2021.

(c)      ***Basis of Presentation***

The financial statements of the Hospital have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

(d)      ***Use of Estimates***

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities. These estimates also affect the disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts realized or paid could differ significantly from the amounts reported for these assets and liabilities. Significant items subject to such estimates and assumptions include determination of variable consideration in revenue transactions in accordance with Accounting Standards Codification (ASC) Section 606, Revenue from Contracts with Customers, the carrying value of patient receivables; property, plant and equipment; the adequacy of reserves for professional liabilities; pension and post-retirement benefits; self-insured health benefits asset retirement obligations; third-party settlements and legal expense accruals.



*(e) Adopted by the Hospital*

Effective July 1, 2021, the Hospital adopted ASU (Accounting Standards Update) 2020-07, *Not-for-Profit Entities (Topic 958) Presentation and disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. This update requires presentation of contributed nonfinancial assets in the consolidated statements of activities. The guidance did not have a material impact on the Hospital's financial statements.

Effective July 1, 2021, the Hospital adopted ASU No. 2021-05, *Leases (Topic 842): Lessors – certain leases with variable lease payments*. The amendments in the Update affect lessors with lease contracts that (1) have variable lease payments that do not depend on a reference index or a rate and (2) would have resulted in the recognition of a selling loss at lease commencement if classified as sales-type or direct financing lease. The Hospital adopted ASU 2021-05 prospectively. The guidance did not have a material impact on the Hospital's financial statements.

*(f) New Accounting Pronouncements*

In December 2019, the FASB issued ASU 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes*. For non-public entities, ASU 2019-12 is effective for fiscal years beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022. The ASU improves financial statement preparers' application of income tax-related guidance and simplifies GAAP for: franchise taxes that are partially based on income; transactions with a government that result in a step up in the tax basis of goodwill; separate financial statements of legal entities that are not subject to tax; and enacted changes in tax laws in interim periods. The Hospital is evaluating the impact of ASU 2019-12.

In January 2020, the FASB issued ASU 2020-01, *Investments—Equity Securities (Topic 321), Investments—Equity Method and Joint Ventures (Topic 323), and Derivatives and Hedging (Topic 815)—Clarifying the Interactions between Topic 321, Topic 323, and Topic 815*. For non-public entities, ASU 2020-01 is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2021. The new ASU clarifies that, when determining the accounting for certain forward contracts and purchased options a company should not consider, whether upon settlement or exercise, if the underlying securities would be accounted for under the equity method or fair value option. The Hospital is evaluating the impact of ASU 2020-01.

In March 2020, with amendments in 2021, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*. This guidance provides optional expedients and exceptions for applying GAAP to contract modifications, hedging relationships, and

other transactions affected by the discontinuation of the London Interbank Offer Rate (LIBOR) or by another reference rate expected to be discontinued, subject to meeting certain criteria. The guidance is effective as of March 2020 through December 31, 2022. The Hospital will continue evaluating the impact, but do not believe the guidance to have a material impact on the financial statements.

In November 2021, the FASB issued ASU No. 2021-09, Leases (Topic 842): Discount rate for lessees that are not public business entities. The amendments in this update allow a lessee that is not a public business entity to elect an accounting policy to use a risk-free rate as its discount rate by class of underlying asset rather than an entity-wide level, as is currently required by Topic 842, Leases. The amendments also require that when the rate implicit in the lease is readily determinable for an individual lease, the lessee would use that rate (rather than a risk-free rate or an incremental borrowing rate), regardless of whether its made the risk-free rate election. Potential adoption of the amendments should not be considered an event that would cause remeasurement and reallocation of the consideration in the contract (including lease payments) or reassessment of lease term or classification. The Hospital previously adopted Topic 842. The amendments in this update are effective for fiscal years beginning after December 15, 2021. The Hospital is evaluating the impact of ASU 2021-09.

(g) *Net Assets*

Net assets are classified based on the existence or absence of donor-imposed restrictions as follows:

**Without Donor Restrictions** – Net assets without donor restrictions are available for use at the discretion of the Board of Trustees (the Board) and/or management for general operating purposes. From time to time the Board designates a portion of these net assets for specific purposes which makes them unavailable for use at management’s discretion.

**With Donor Restrictions** – Net assets with donor restrictions are subject to donor-imposed stipulations that either expire by the passage of time or can be fulfilled by actions pursuant to those stipulations.

Income from these assets can be without donor restrictions or with donor restrictions based on donor stipulation. The accompanying financial statements present all net assets of the Hospital that are available for use at the discretion of the Board, or in accordance with any applicable trust agreements.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without

The accompanying notes are an integral part of these financial statements

donor restrictions unless their use is restricted by explicit donor stipulation or by law. Investment income is reported as an increase in net assets without donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the statements of operations and changes in net assets (deficit) as net assets released from restriction. Donor-restricted contributions whose restrictions are met within the same year as received are reported as without donor restriction contributions in the accompanying financial statements. As of June 30, 2022 and 2021, the Hospital did not have any net assets with donor restrictions.

*(h) Excess of Revenues Over Expenses*

The statements of operations and changes in net assets (deficit) only include activities without donor restrictions. Changes in net assets (deficit) without donor restriction which are excluded from excess of revenues over expenses, consistent with industry practice, include unrealized gains (loss) on investments, postretirement, and pension related charges other than net periodic pension and postretirement costs, and permanent transfers of assets to and from affiliates for other than goods and services.

*(i) Receivables and Revenue Recognition*

**Revenue**

The accompanying statements of operations and changes in net assets (deficit) for the year ended June 30, 2022 and 2021 are presented in accordance with ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)* and ASC Subtopic 958-605, *Not for Profit Entities – Revenue* (where applicable).

The Hospital measures revenue from contracts with customers based on the consideration specified in a contract with a customer and recognizes revenue as a result of satisfying its promise to transfer goods or services in a contract with a customer using the following general revenue recognition five-step model: (1) identify the contract; (2) identify performance obligations; (3) determine transaction price; (4) allocate transaction price; and (5) recognize revenue.

The Hospital earns revenue primarily through providing health care services to patients.

***Disaggregation of Revenue from Contracts with Customers***

ASC 606 requires that entities disclose disaggregated revenue information in categories (such as type of good or service, geography, market, type of contract, etc.) that depict how the nature, amount, timing, and uncertainty of revenue and cash flows are affected

by economic factors. ASC 606 explains that the extent to which an entity's revenue is disaggregated depends on the facts and circumstances that pertain to the entity's contracts with customers and that some entities may need to use more than one type of category to meet with the objective for disaggregating revenue.

### ***Performance Obligations***

A performance obligation is a promise in a contract to transfer a distinct good or service to a customer and is the unit of account under ASC 606. A contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied. The Hospital does not capitalize contract costs.

The performance obligations related to contracts with patients are to provide health care services to the patients. Revenues are recorded during the period the obligations to provide health care services are satisfied. The Hospital enters into contracts that include various combinations of services, which are generally capable of being distinct and are accounted for as separate performance obligations. The Hospital's contracts with customers subject to ASC 606 guidance applies to the following revenue:

**Net patient service revenue** relates to contracts with patients in which our performance obligations are to provide health care services to the patients.

The Hospital has determined that with respect to net patient service revenue, the contract is with the patient. The patient is receiving all the benefits of the contract since they are the recipient of the healthcare services. Separate contractual agreements that exist between the Hospital and third-party payors which establish amounts to be paid on behalf of the patients are not considered separate contracts with customers. The terms of third-party payor contracts are used in the determination of the transaction price and any applicable constraints.

The Hospital's revenues generally relate to contracts with patients in which our performance obligations are to provide health care services to the patients. Revenues are recorded during the period the obligations to provide health care services are satisfied. Performance obligations for inpatient services are generally satisfied over periods that average approximately five days, and revenues are recognized based on charges incurred in relation to total expected charges. Performance obligations for outpatient services are generally satisfied over a period of less than one day. The contractual relationship with patients, in most cases, also involve a third-party payor (Medicare, Medicaid, managed care health plans and commercial insurance companies, including plans offered through the health insurance exchanges) and the transaction prices for services provided are dependent upon the terms provided by (Medicare and Medicaid) or negotiated with (managed care health plans and commercial insurance

companies) the third-party payors. The payment arrangements with third-party payors for services provided patients typically specify payments at amounts less than the Hospital's standard charges. Medicare generally pays for inpatient and outpatient services at prospectively determined rates based on clinical, diagnostic, and other factors. Services provided to patients having Medicaid coverage are generally paid at prospectively determined rates per discharge, per identified service or per covered member. Agreements with commercial insurance carriers, managed care and preferred provider organizations generally provide for payments based on predetermined rates per diagnosis, per diem rates or discounted fee-for-service rates. Management continually reviews the contractual estimation process to incorporate updates to laws and regulations and the frequent changes in managed care contractual terms resulting from contract renegotiations and renewals.

The Hospital's revenues are based upon the estimated amounts that management expects to be entitled to receive from patients and third-party payors. Estimates of price concessions under managed care and commercial insurance plans are based upon the payment terms specified in the related contractual agreements. Revenues related to uninsured patients and insured copayment and deductible amounts for patients who have health care coverage may have discounts applied (uninsured discounts and contractual discounts). Management also records estimated implicit price concessions (based primarily on historical collection experience) related to uninsured accounts to record self-pay revenues at the estimated amounts that it expects to collect. Subsequent changes in the estimate of collectability due to a change in the financial status of a payor, for example a bankruptcy, will be recognized as bad debt expense in operating expenses.

The Hospital has elected the practical expedient allowed under FASB ASC 606-10-32-18 and does not adjust the promised amount of consideration from patients and third-party payors for the effects of a significant financing component due to the Hospital's expectation that the period between the time the service is provided to a patient and the time that the patient or third-party payor pays for that service will be one year or less. However, the Hospital does, in certain circumstances, enter into payment agreements with patients that allow payments in excess of one year. For those cases, the financing component is not deemed to be significant to the contract.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Settlements with third-party payors for retroactive adjustments due to audits, reviews, or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreements with the payor, correspondence from the payor and the Hospital's historical settlement activity, including an assessment to ensure it is probable a significant reversal in the amount of cumulative revenue recognized will not occur

when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known, or as years are settled or are no longer subject to such audits, reviews, and investigations.

The collection of outstanding receivables for Medicare, Medicaid, managed care payors, other third-party payors and patients is the Hospital's primary source of cash and is critical to its operating performance. The Hospital's practice is to assign a patient to the primary payor and not reflect other uninsured balances as self-pay. Therefore, the payors listed above contain patient responsibility components such as deductibles and copayments. The primary collection risks relate to uninsured patient accounts, including patient accounts for which the primary insurance carrier has paid the amounts covered by the applicable agreement, but patient responsibility amounts remain outstanding. Implicit price concessions relate primarily to amounts due directly from patients. Estimated price concessions are recorded for all uninsured accounts, regardless of the aging of those accounts. Accounts are written off when all reasonable internal and external collection efforts have been performed.

The estimates for implicit price concessions are based upon management's assessment of historical write-offs and expected net collections, business and economic conditions, trends in federal, state, and private employer health care coverage and other collection indicators. Management relies on the results of detailed reviews of historical write-offs and collections at facilities that represent a majority of the Hospital's revenues and patient accounts receivable (the "hindsight analysis") as a primary source of information in estimating the collectability of patient accounts receivable. Management performs a hindsight analysis monthly, utilizing rolling twelve-month patient accounts receivable collection and write-off data. Management believes monthly updates to the estimated implicit price concession amounts provide reasonable estimates of its revenues and valuations of its patient accounts receivable. These routine, monthly changes in estimates have not resulted in material adjustments to the valuations of patient accounts receivable or period-to-period comparisons of the results of operations.

The following revenue streams are subject to the guidance in Topic 958, *Not for Profit Entities*, unless otherwise noted:

**Federal appropriation revenue** is recognized when received and expended. The Hospital receives a Federal appropriation from the US Department of Education that can be used for its mission of providing quality healthcare. For the fiscal years ended June 30, 2022 and 2021, respectively, the Hospital received \$27,325 and \$27,325, approximately 8% and 8%, of its revenue support from the Federal appropriation.

**Other income** for the year ending June 30, 2022 was primarily composed of revenue recognized related to distributions of the Department of Education Grant and the DC Medicaid Indigent Care Grant.

*(j) Cash and Cash Equivalents*

Short-term investments with maturities at date of purchase of nine months or less are classified as cash equivalents, except that any such investments purchased with funds on deposit with bond trustees, or with funds held in trusts, are classified as deposits with trustees. Cash equivalents include certificates of deposit, short-term U.S. Treasury securities and other short-term, highly liquid investments and are carried at approximate fair value.

*(k) Deposits with Trustees*

Deposits with trustees include assets held by trustees under terms of bond indentures and self-insurance trust agreements. The investments are reported at fair value, based on quoted market prices, and at amortized costs. The investments include a variety of financial instruments; the related values presented in the financial statements are subject to various market fluctuations, which include changes in the equity markets, interest rate environment and general economic conditions.

Purchases and sales of securities are reflected on a trade-date basis. Gains and losses on sales of securities are based upon average historical value. Dividend and interest income are recorded on an accrual basis. Accrued but unpaid dividends, interest, and proceeds from investment sales at the report date are recorded as investment receivables. Realized and unrealized investment gains and losses are allocated in a manner consistent with interest and dividends.

*(l) Inventories*

Inventories, which primarily consist of medical supplies and pharmaceuticals, are recorded at the lower of cost or realizable value on the first-in, first-out basis.

*(m) Long-Lived Assets and Right-of-Use Assets*

Long-lived assets include property, plant, and equipment for the Hospital. Property, plant, and equipment is stated at cost or at fair value if received by gift, less accumulated depreciation, and amortization. Property, plant, and equipment is capitalizable when the unit cost is equal to or exceeds \$3 and has a useful life of more than one year. To address continuing technology advances, the Hospital typically leases their large medical equipment to mitigate the risk of purchasing assets that will become obsolete in the short-term. Refer to Note 13 for Lease disclosure.

The Hospital capitalizes and recognizes purchased and donated works of art and historical treasures on the statements of financial position. The Hospital did not have any such activities during the fiscal years ended June 30, 2022 and 2021.

Depreciation for all other long-lived assets is computed using the straight-line method over the estimated useful lives of the assets. The useful lives for fiscal years reported are as follow:

|                                    |            |
|------------------------------------|------------|
| Land improvements                  | 1-25 years |
| Building and building improvements | 5-40 years |
| Furniture and equipment            | 3-20 years |
| Software                           | 3-10 years |

Title to certain equipment purchased using funds provided by government grants or contracting agencies is vested with the Hospital, and therefore is included in reported property balances. Such assets are subject to transfer or disposal by the relevant cognizant agency.

Right-of-use assets are initially measured at the present value of the lease payments. Amortization is computed utilizing the straight-line method over the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

*(n) Capitalization of Interest Costs*

Bond interest costs, net of income earned on bond funds, are capitalized during the period from the date of bond issuance until the related project is substantially complete and ready for its intended use, to the extent that the proceeds are utilized for construction.

*(o) Reserves for Self-insured Liabilities*

The reserve for self-insured liabilities is comprised primarily of amounts accrued for asserted medical malpractice and workers' compensation claims and includes estimates of the ultimate cost to resolve such claims. The reserve also includes an estimate of the cost to resolve unasserted claims that actuarial analyses indicate are plausible of assertion in the future. Medical malpractice reserves are undiscounted and include an estimate of the cost to resolve unasserted claims that the actuarial analysis indicates are probable of assertion in the future. Workers' compensation claims include estimates of the ultimate costs for both reported claims and claims incurred but not reported. These estimates are based on actuarial analysis of historical trends, claims asserted and reported incidences. The estimated workers' compensation liability is not reported on a discounted basis.



(p) ***Pension and Post-retirement Benefits***

The funded status of the Hospital’s pension benefit (the Plan) is actuarially determined and recognized in the statements of financial position as an asset to reflect an overfunded status, or as a liability to reflect an underfunded status. The Hospital’s actuarially determined post-retirement benefit obligation is recognized on the statements of financial position as an asset for the years ended June 30, 2022 and 2021. The Hospital follows the Internal Revenue Service (IRS) guidelines in the administration of the Plan.

(q) ***Compensated Absences***

The Hospital records a liability for amounts due to employees for future absences, which are attributable to services performed in the current and prior periods and subject to maximum carryover. This obligation is recognized on the statements of financial position as part of accounts payable and accrued expenses.

(r) ***Deferred Revenue***

Deferred revenue represents cash received, but not earned as of June 30, 2022. This is primarily composed of unearned cash received from the Medicare Accelerated and Advanced Payment Program (see Note 18).

(s) ***Reclassifications***

Certain prior year amounts have been reclassified to conform to the current year’s presentation. Such reclassifications did not have any impact on the Hospital’s previously reported net asset balances.

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**Note 2      Liquidity and Availability of Resources**

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As of June 30, financial assets and liquidity resources that are available within one year for general expenditures consists of the following:

| <b>Financial Assets and Liquidity Resource</b>                                  | <b>2022</b>      | <b>2021</b>      |
|---|------------------|------------------|
| <b><i>Financial Assets:</i></b>   |                  |                  |
| Cash and cash equivalents   | \$ 40,413        | \$ 65,982        |
| Patient receivables, net  | 20,488           | 26,159           |
| Contract assets   | 2,153            | 2,015            |
| Other receivables   | 1,719            | 1,393            |
| <b>Total financial assets and liquidity resources available within one year</b> | <b>\$ 64,773</b> | <b>\$ 95,549</b> |

The accompanying notes are an integral part of these financial statements

None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditures within one year of the statements of financial position. In addition, Howard has committed to funding the Hospital as required to meet obligations and continue to operate through January 31, 2024.

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**Note 3**      **Charity Care**

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The Hospital provides services to patients who meet the criteria of its charity care policy without charge, or at amounts less than established rates. The criteria for charity services are comprised of family income, net worth, and eligibility at time of application. In addition, the Hospital provides services to patients under the District of Columbia Healthcare Alliance program (“DC Alliance program”) that serves low income District Residents who have no insurance and are not eligible for Medicaid. The total costs foregone for services furnished under the Hospital’s charity care policy and the DC Alliance program were \$1,802 and \$3,117 for fiscal years ended June 30, 2022 and 2021, respectively.

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**Note 4**      **Insurance and Risk Management**

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The Hospital is self-insured for initial layers of medical malpractice, worker’s compensation, and employee health benefits. The reserves for self-insured risks are actuarially determined and Howard has set aside assets in revocable trusts to partially fund these self-insured risks.

The self-insured medical malpractice program covers professional liability costs up to \$7,500 per occurrence depending on the cause. In addition, there are two layers of excess insurance coverage. The first layer of the excess insurance coverage is up to \$35,000 on a claims-made basis. This layer is purchased through a captive insurance company, Howard University Capitol Insurance Company, Ltd. (“HUCIC”), organized under the laws of the Cayman Islands. HUCIC covers prior acts retroactive to two separate policy periods dating July 1, 1996 and January 1, 1986, and it is completely reinsured. The second layer of excess liability insurance which also covers comprehensive general liability, managed-care liability, and professional liability is up to \$50,000 on a claims-made basis. The second layer of excess coverage is provided by an independent excess insurance company.

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**Note 5**      **Concentration of Credit Risk**

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Financial instruments that potentially subject the Hospital to significant concentrations of credit risk consist principally of cash, cash equivalents, and investments in financial institutions in excess of the applicable government insurance limits. The Hospital had cash balances on deposit with one bank that that exceeded the balance insured by the

The Howard University Hospital  
 (an unincorporated operating segment of The Howard University)  
 Notes to Financial Statements  
 For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

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FDIC in the amounts of \$40,946 and \$67,703 for the years ending June 30, 2022 and 2021, respectively.

Concentrations of credit risk with respect to receivables pertain mainly to the Hospital's self-pay patients. Payor mix was as follows on June 30:

| <b>Payor Mix</b>         | <b>2022</b> | <b>2021</b> |
|--------------------------|-------------|-------------|
| Medicare                 | 10%         | 9%          |
| Medicaid                 | 28%         | 42%         |
| Blue Cross               | 3%          | 4%          |
| Other third-party payors | 14%         | 13%         |
| Patients                 | 45%         | 32%         |
|                          | <b>100%</b> | <b>100%</b> |

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**Note 6 Contract Assets**

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In compliance with ASC 606, estimated reimbursement from patients that were inhouse at the end of the reporting period are reported as contract assets on the statements of financial position. The following is a summary of the balances at June 30:

| <b>Inhouse Receivables - Contract Assets</b> | <b>2022</b>     | <b>2021</b>     |
|--|-----------------|-----------------|
| Inhouse charges                              | \$ 10,036       | \$ 9,691        |
| Price concessions                            | (7,883)         | (7,676)         |
| <b>Net contract assets</b>                   | <b>\$ 2,153</b> | <b>\$ 2,015</b> |

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**Note 7 Accounts Payable and Accrued Expenses**

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Components of this liability account at June 30 are as follows:

| <b>Accounts Payable and Accrued Expenses</b> | <b>2022</b>      | <b>2021</b>      |
|--|------------------|------------------|
| Vendor invoices                              | \$ 59,449        | \$ 28,366        |
| Accrued salaries and wages                   | 4,010            | 9,357            |
| Accrued employee benefits                    | 650              | 15               |
| Accrued annual leave                         | 2,824            | 3,030            |
| Accrued interest                             | 393              | 394              |
| <b>Total</b>                                 | <b>\$ 67,326</b> | <b>\$ 41,162</b> |

The accompanying notes are an integral part of these financial statements

**Note 8 Deposits with Trustees and Self-insured Liabilities**

Components of self-insured liabilities at June 30 were as follows:

|                           | Dedicated Assets |                 | Estimated Liability |                  |
|---------------------------|------------------|-----------------|---------------------|------------------|
|                           | 2022             | 2021            | 2022                | 2021             |
| Debt service reserve fund | \$ 1,455         | \$ 1,454        | NA                  | NA               |
| Professional and general  | -                | -               | \$ 52,992           | \$ 49,698        |
| Workers' compensation     | 2                | 2               | 4,725               | 7,225            |
| Health Insurance          | 433              | 358             | 1,459               | 1,552            |
| <b>Total</b>              | <b>\$ 1,890</b>  | <b>\$ 1,814</b> | <b>\$ 59,176</b>    | <b>\$ 58,475</b> |

NA = Not applicable

(a) ***Debt Service Reserve Fund***

As required by the 2011 Revenue Bonds, Howard maintains a debt service reserve fund with assets totaling \$13,133, which is greater than the debt service fund requirements. The portion of this fund allocated to the Hospital in fiscal years ended June 30, 2022 and 2021 is \$1,455 and \$1,454, respectively. The assets in the debt service reserve fund consist primarily of cash, fixed income, and other short-term securities.

(b) ***Professional and General Liability***

The Hospital is involved in litigation arising in the ordinary course of business. Claims alleging malpractice have been asserted against the Hospital and certain faculty physicians and are currently in various stages of litigation. Additional claims may be asserted arising from services provided to patients through June 30, 2022. It is the opinion of management based on the advice of actuaries and legal counsel that the estimated malpractice costs accrued at June 30, 2022 and 2021 of approximately \$52,992 and \$49,698 respectively, are adequate to provide for losses resulting from probable unasserted claims and pending or threatened litigation. There is no discount reflected at June 30, 2022 and 2021.

Professional liability activity was summarized as follows for fiscal years ended June 30 in the table below:

| Professional Liability     | 2022             | 2021             |
|----------------------------|------------------|------------------|
| Beginning Balance          | \$ 49,698        | \$ 41,068        |
| Malpractice claims expense | 9,464            | 9,560            |
| Settlement payments        | (6,170)          | (930)            |
| <b>Ending Balance</b>      | <b>\$ 52,992</b> | <b>\$ 49,698</b> |

The accompanying notes are an integral part of these financial statements

(c) ***Workers' Compensation Liability***

Prior to July 1, 2012, the Hospital had established a revocable trust fund to partially provide for the satisfaction of its liability under applicable workers' compensation liability. The assets in the workers' compensation trust fund consisted of U.S. Treasury Bills and obligations, as well as domestic and foreign corporate bonds. As of June 30, 2022, workers' compensation liabilities are being satisfied as claims arise. For fiscal years ended June 30, 2022, and 2021, the Hospital maintained \$5,146 in letters of credit, respectively, which serve as collateral for specific insurance carriers. The Hospital is self-insured for workers' compensation claims up to per occurrence retention of \$500. The excess is covered through commercial insurance.

For fiscal years ended June 30, 2022, and 2021, income related to workers' compensation was \$1,178 and \$1,120 respectively and is reflected in operating expenses.

The total liability for future workers' compensation liability claims was approximately \$4,725 and \$7,225 at June 30, 2022 and 2021, respectively, and includes liabilities for claims covered under existing insurance policies. Workers' compensation liability claims is reported in reserve for self-insured liabilities on the statement of financial position. Reserves reflect actuarially determined estimates for losses on asserted claims, as well as unasserted claims arising from reported and unreported incidents. This liability is recorded on the accompanying consolidated statements of financial position in reserves for self-insured liabilities.

(d) ***Health Insurance***

The Hospital established a revocable self-insured trust fund for the purpose of funding group health benefits for its employees. The assets, held by the Hospital, consist primarily of investments in money market funds. Deposits to the fund are amounts withheld from employees' salaries and wages and the Hospital's contributions based on estimates established by the claim's administrator. Disbursements from the fund are made in accordance with the payment plan established with the claim's administrator. The total estimated liability for asserted and unasserted probable Hospital claims at June 30, 2022 and 2021 is approximately \$1,459 and \$1,552, respectively.

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**Note 9**      **Fair Value Measurements**

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The Hospital applies applicable accounting standards for fair value measurements, defined as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date. These accounting standards establish three categories for fair value measurements

The Howard University Hospital  
 (an unincorporated operating segment of The Howard University)  
 Notes to Financial Statements  
 For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

based upon the transparency of inputs used to value an asset or liability as of the measurement date as follows:

- Level 1 – quoted market prices for identical assets or liabilities in active markets.
- Level 2 – quoted market prices for similar assets or liabilities in active markets; quoted prices for identical or similar instruments in markets that are not active; or other than quoted prices in which all significant inputs and significant value drivers are observable in active markets either directly or indirectly.
- Level 3 – valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are not observable.

The Hospital’s financial assets and liabilities subject to fair value accounting as of June 30 were as follows:

| Fair Value as of June 30, 2022      | Level 1          | Level 2         | Total            |
|-------------------------------------|------------------|-----------------|------------------|
| <i>Assets:</i>                      |                  |                 |                  |
| Cash and Cash equivalents (1)       | \$ 40,413        | \$ -            | \$ 40,413        |
| Deposits with Trustees (2)          |                  |                 |                  |
| Cash and Cash equivalent (1)        | 435              | -               | 435              |
| Money Market Fund (1)               | -                | 1,455           | 1,455            |
| <b>Total Asset (non-investment)</b> | <b>\$ 40,848</b> | <b>\$ 1,455</b> | <b>\$ 42,303</b> |

| Fair Value as of June 30, 2021      | Level 1          | Level 2         | Total            |
|-------------------------------------|------------------|-----------------|------------------|
| <i>Assets:</i>                      |                  |                 |                  |
| Cash and Cash equivalents (1)       | \$ 65,982        | \$ -            | \$ 65,982        |
| Deposits with Trustees (2)          |                  |                 |                  |
| Cash and Cash equivalent (1)        | 360              | -               | 360              |
| Money Market Fund (1)               | -                | 1,454           | 1,454            |
| <b>Total Asset (non-investment)</b> | <b>\$ 66,342</b> | <b>\$ 1,454</b> | <b>\$ 67,796</b> |

The following methods and assumptions were used by the Hospital in estimating the fair value of its financial instruments:

- (1) Cash and Cash Equivalents - The amounts reported in the accompanying statement of financial position as cash and cash equivalents approximate fair value because of the short maturities of those instruments.
- (2) Deposits with Trustees - These assets consist primarily of cash, short-term investments, U.S. Treasury obligations, and interest receivable. U.S. Treasury obligations are carried at cost adjusted for amortization of premiums and accretion of discounts with fair values based on quoted market prices, if available, or estimated using quoted market prices for similar securities. For other assets limited as to use, the carrying amounts reported in the statement of financial position are fair value.

The accompanying notes are an integral part of these financial statements

- (3) Third party and Insurance Recoveries - The carrying amounts reported in the accompanying statements of financial position for estimated third-party payor receivable settlements approximate fair value.
- (4) Long-term Debt - Fair values of the Hospital's revenue bonds are based on current traded value. The fair value of the remaining long-term debt is estimated using discounted cash flow analysis, based on the Hospital's current incremental borrowing rates for similar types of borrowing arrangements.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair value. Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value as of the reporting date.

The carrying amounts and fair values of the Hospital's financial instruments at June 30 are as follows:

|                                      | 2022             |            | 2021             |            |
|--------------------------------------|------------------|------------|------------------|------------|
|                                      | Carrying Amounts | Fair Value | Carrying Amounts | Fair Value |
| <b>Assets:</b>                       |                  |            |                  |            |
| Cash and Cash Equivalents            | \$ 40,413        | \$ 40,413  | \$ 65,982        | \$ 65,982  |
| Deposits with Trustees               | 1,890            | 1,890      | 1,814            | 1,814      |
| Third-Party and Insurance Recoveries | 43,126           | 43,126     | 11,140           | 11,140     |
| <b>Liabilities:</b>                  |                  |            |                  |            |
| Bonds Payable                        | \$ 28,448        | \$ 28,972  | \$ 28,544        | \$ 20,415  |

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**Note 10 Net Patient Service Revenue**

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The Hospital has arrangements with third-party payors that provide for payments at amounts different from the established rates. A summary of the payment arrangements with major third-party payors is as follows:

**Medicare**

Under the Medicare program, the Hospital receives reimbursement under a prospective payment system (PPS) for general, acute care hospital inpatient services. Under the hospital inpatient PPS, fixed payment amounts per inpatient discharge are established based on the patient's assigned Medicare severity diagnosis-related group (MS-DRG).

The accompanying notes are an integral part of these financial statements

MS-DRGs classify treatments for illnesses according to the estimated intensity of hospital resources necessary to furnish care for each principal diagnosis and are adjusted for area wage differentials. The Hospital receives reimbursement for inpatient capital costs and may receive additional “outlier” payments if treatment costs for certain patients exceed the normal distribution. Similar to the inpatient reimbursement, the Hospital receives a PPS based reimbursement for outpatient and other (Medicare Part B) services provided to its Medicare eligible patients. The Hospital receives disproportionate share hospital (DSH), medical education and capital payments on a per discharge basis. For the fiscal years ended June 30, 2022, and 2021, the Hospital received Medicare revenues attributable to DSH of \$10,563 and \$9,951, respectively.

### **Medicaid**

Medicaid programs are funded jointly by the federal government and the states and are administered by the states, including the District of Columbia. Payments are based on the PPS system. The Hospital also receives DSH, and medical education and capital payments on a per discharge basis. For the fiscal years ended June 30, 2022 and 2021, the Hospital received Medicaid revenues attributable to DSH of \$75,529 and \$80,365, respectively.

### **Cost Reports**

Federal and District of Columbia regulations require the submission of annual cost reports covering the revenues, costs and expenses associated with the services provided by the Hospital to Medicare beneficiaries and Medicaid recipients. The Hospital’s cost reports are subject to routine audits, which may result in adjustments to the amounts ultimately determined to be due to or due from the Hospital under these reimbursement programs.

### **Blue Cross and Other**

The Hospital has also entered into payment agreements with certain commercial insurance carriers such as Blue Cross, health maintenance organizations, and preferred provider organizations. The basis for payment under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily or procedure rates.



The Howard University Hospital  
 (an unincorporated operating segment of The Howard University)  
 Notes to Financial Statements  
 For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

Gross revenues from each major third-party payor for the fiscal years ended June 30, are shown below, including contractual allowances, charity care and bad debt.

| <b>Gross Revenues</b>                                   | <b>2022</b>       | <b>2021</b>       |
|---|-------------------|-------------------|
| Medicare  | \$ 103,220        | \$ 102,168        |
| Medicaid  | 499,745           | 448,822           |
| Blue Cross and others                                   | 165,382           | 199,689           |
| <b>Gross Revenues</b>                                   | <b>768,347</b>    | <b>750,679</b>    |
| Third-party payor settlement revenue ( <i>Note 11</i> ) | 106,175           | 97,205            |
| Price concessions                                       | (582,114)         | (567,444)         |
| <b>Total Net Patient Service Revenue</b>                | <b>\$ 292,408</b> | <b>\$ 280,440</b> |

The composition of gross patient service revenue based on the Hospital's lines of business for the years ended June 30 is as follows:

| <b>Gross Revenues</b>       | <b>2022</b>       | <b>2021</b>       |
|-----------------------------|-------------------|-------------------|
| Inpatient services          | \$ 417,788        | \$ 437,312        |
| Outpatient services         | 224,674           | 207,460           |
| Emergency care services     | 125,885           | 105,907           |
| <b>Total Gross Revenues</b> | <b>\$ 768,347</b> | <b>\$ 750,679</b> |

#### **Direct Graduate and Indirect Medical Education (GME and IME) Payments**

The Medicare program provides additional reimbursement to approved teaching hospitals for additional expenses incurred by such institutions. This additional reimbursement, which is subject to certain limits, including intern and resident full-time equivalent ("FTE") limits, is made in the form of GME and IME payments. GME and IME payments for the fiscal years ended June 30, 2022 and 2021 were \$12,874 and \$10,954, respectively.

#### **Medicaid Managed Care Graduate Medical Education (HMO GME)**

The Medicaid program pays a portion of the cost of medical education. The payments come from the District regardless of whether the patient is covered directly by the District or is enrolled in a Medicaid Managed Care program. Payment of GME for Medicaid Managed Care programs is determined by the Hospital's portion of a pool of money allocated by the District determined by Hospital's Medicaid HMO GME patient days in relation to the total of all the District hospitals. The final amount is usually determined between one and two years after the end of the respective fiscal year. The Hospital records an estimated receivable for the amount it expects to receive. For the years ended June 30, 2022 and 2021, the estimated receivable was \$8,303 and \$8,003, respectively.

The accompanying notes are an integral part of these financial statements

**Note 11 Estimated Third-Party Settlements**

Certain services rendered by the Hospital are reimbursed by third-party payors at cost, based upon cost reports filed after year-end. Contractual allowances are recorded based upon preliminary estimates of reimbursable costs.

Net patient service revenue recorded under cost reimbursement agreements for the current and prior years is subject to audit and retroactive adjustments by significant third-party payors for the following years:

Medicare 2019-2020  
 Medicare 2020-2021  
 Medicare 2021-2022

Final settlements and changes in estimates related to Medicare and Medicaid third-party cost reports for prior years resulted in an increase in net patient service revenues of approximately \$30,321 and \$18,199, for fiscal years ended June 30, 2022 and 2021, respectively.

| <b>Third-party settlement revenue</b>       | <b>2022</b>       | <b>2021</b>      |
|---|-------------------|------------------|
| Medicare pass-through                       | \$ 10,563         | \$ 9,951         |
| Disproportionate Share Hospital             | 75,529            | 80,365           |
| Graduate Medical Education                  | 12,874            | 10,954           |
| Other                                       | 7,209             | (4,065)          |
| <b>Total third-party settlement revenue</b> | <b>\$ 106,175</b> | <b>\$ 97,205</b> |

**Note 12 Long-Lived Assets, net**

Components of property, plant, and equipment as of June 30 are as follows:

| <b>Property, Plant and Equipment, net</b> | <b>2022</b>      | <b>2021</b>      |
|---|------------------|------------------|
| Land and land improvements                | \$ 5,418         | \$ 5,418         |
| Buildings and building improvements       | 161,515          | 161,333          |
| Furniture and equipment                   | 154,687          | 153,551          |
| Software and computer hardware            | 44,973           | 43,542           |
| Construction in progress                  | 826              | 1,998            |
| Long-lived assets, gross                  | 367,419          | 365,842          |
| Accumulated depreciation                  | (323,062)        | (314,810)        |
| <b>Long-lived assets, net</b>             | <b>\$ 44,357</b> | <b>\$ 51,032</b> |

Depreciation expense for the fiscal years ended June 30, 2022 and 2021 were \$8,252 and \$7,020, respectively.

The accompanying notes are an integral part of these financial statements

**Note 13**      **Leases**

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***Lease Obligations***

Under ASC 842, a lessee finance lease exists when any of the following criteria are met at lease commencement:

- a. The lease transfers ownership of the underlying asset to the lessee by the end of the lease term.
- b. The lease grants the lessee an option to purchase the underlying asset that the lessee is reasonably certain to exercise.
- c. The lease term is for the major part of the remaining economic life of the underlying asset. However, if the commencement date falls at or near the end of the economic life of the underlying asset, this criterion shall not be used for purposes of classifying the lease.
- d. The present value of the sum of the lease payments and any residual value guaranteed by the lessee that is not already reflected in the lease payments in accordance with paragraph 842-10-30-5(f) equals or exceeds substantially all of the fair value of the underlying asset.
- e. The underlying asset is of such a specialized nature that it is expected to have no alternative use to the lessor at the end of the lease term.

A lessor would classify a lease having any of the above characteristics as a sales-type lease.

If the lease has none of the above characteristics, then a lessee would classify the lease as an operating lease. A lessor would classify the lease as either an operating lease or a direct financing lease.

The Hospital measures its lease assets and lease liabilities using the discount rate implicit in the lease. If that rate is not available or readily determinable, the Hospital uses its incremental borrowing rate.

The Hospital has elected to use the practical expedient election under ASC 842-10-15-37. The practical expedient election allows the lessee to elect by class to choose not to separate non-lease components from lease components and instead account for each lease component as a single lease.

The accompanying notes are an integral part of these financial statements

***Finance Leases***

The Hospital was obligated under finance leases for office and medical equipment that extend through fiscal year 2026, and the chiller plant that extends through fiscal year 2032, in the amounts of \$20,147 and \$21,324, respectively at fiscal years ended June 30, 2022 and 2021. Lease payments for the chiller plant include both fixed and variable payments. The variable payments are based upon consumption exceeding the threshold specified in the lease.

The Hospital considered the likelihood of exercising renewal or termination terms in measuring its right-of-use lease assets and lease liabilities. With the exception of leases for certain medical equipment that will expend its useful life by the end of the lease, management reviews each lease option to modify terms on a case by case basis. The right-of-use assets are amortized over the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

The finance lease right-of-use assets and accumulated amortization for the fiscal years ended June 30 were as follows:

| <b>Right of Use Assets – Finance Lease</b> | <b>2022</b>      | <b>2021</b>      |
|--|------------------|------------------|
| Right of use assets – Financing            | \$ 30,781        | \$ 32,506        |
| Accumulated amortization                   | (12,471)         | (13,303)         |
| <b>Right of use assets, net</b>            | <b>\$ 18,310</b> | <b>\$ 19,203</b> |

Amortization expense for the fiscal years ended June 30, 2022 and 2021 was \$2,834 and \$3,225, respectively. The discount rates used in measuring the finance right-of-use assets and liabilities were either the rates implicit in the lease if readily determinable (if applicable) or the Hospital's incremental borrowing rate near the date of lease commencement.

At June 30, 2022, the future minimum lease payments under finance leases (with initial or remaining lease terms in excess of one year) were as follows:

| <b>Lease Obligations</b>                          | <b>Financing Leases</b> |
|---|-------------------------|
| 2023  | \$ 4,260                |
| 2024  | 3,717                   |
| 2025  | 3,157                   |
| 2026  | 2,673                   |
| 2027  | 2,454                   |
| 2028 and thereafter                               | 11,406                  |
| <b>Obligation, gross</b>                          | <b>\$ 27,667</b>        |
| Amounts representing interest rates from 2% to 8% | (7,520)                 |
| <b>Total Lease Obligations, net</b>               | <b>\$ 20,147</b>        |

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

At June 30, 2022, the minimum future lease scheduled interest payments under financing leases (with initial or remaining lease terms in excess of one year) for future years ending June 30, were as follows:

| <b>Lease Obligations - Interest</b>       | <b>Financing Leases</b> |
|---|-------------------------|
| 2023                                      | \$ 1,346                |
| 2024                                      | 1,209                   |
| 2025                                      | 1,086                   |
| 2026                                      | 964                     |
| 2027                                      | 841                     |
| 2028 and thereafter                       | 2074                    |
| <b>Total Lease Obligations - Interest</b> | <b>\$ 7,520</b>         |

***Operating Leases***

The Hospital has several non-cancelable operating leases for medical equipment that extend through 2026.

Rent expense is recognized on a straight-line basis over the term of the lease. The operating lease right-of-use assets and accumulated amortization for the fiscal years ended June 30 were as follows:

| <b>Right of Use Assets – Operating Lease</b> | <b>2022</b>     | <b>2021</b> |
|--|-----------------|-------------|
| Right of use assets – Operating              | \$ 2,002        | \$ -        |
| Accumulated amortization                     | (298)           | -           |
| <b>Right of use assets, net</b>              | <b>\$ 1,704</b> | <b>\$ -</b> |

At June 30, 2022, the future minimum lease payments under operating leases (with initial or remaining lease terms in excess of one year) were as follows:

| <b>Lease Obligations</b>                          | <b>Operating Leases</b> |
|---|-------------------------|
| 2023  | \$ 493                  |
| 2024  | 493                     |
| 2025  | 493                     |
| 2026  | 310                     |
| 2027  | -                       |
| 2028 and thereafter                               | -                       |
| <b>Obligation, gross</b>                          | <b>\$ 1,789</b>         |
| Amounts representing interest rates from 2% to 8% | (85)                    |
| <b>Total Lease Obligations, net</b>               | <b>\$ 1,704</b>         |

At June 30, 2022, the minimum future lease scheduled interest payments under operating leases (with initial or remaining lease terms in excess of one year) for future years ending June 30, were as follows:

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

| <b>Lease Obligations - Interest</b>       | <b>Operating Leases</b> |
|---|-------------------------|
| 2023                                      | \$ 40                   |
| 2024                                      | 27                      |
| 2025                                      | 15                      |
| 2026                                      | 3                       |
| 2027                                      | -                       |
| 2028 and thereafter                       | -                       |
| <b>Total Lease Obligations - Interest</b> | <b>\$ 85</b>            |

Certain supplemental quantitative information as required under ASC 842 was as follows for the fiscal years ended June 30:

| <b>Lease Expense</b>                | <b>2022</b>     | <b>2021</b>     |
|-------------------------------------|-----------------|-----------------|
| Finance lease expense:              |                 |                 |
| Amortization of right to use assets | \$ 2,834        | \$ 3,225        |
| Interest on lease liabilities       | 1,470           | 1,609           |
| Operating lease expense             | 383             | -               |
| <b>Total Lease Expense</b>          | <b>\$ 4,687</b> | <b>\$ 4,834</b> |

| <b>Other Information</b>  | <b>2022</b> | <b>2021</b> |
|---|-------------|-------------|
| Cash paid for amounts included in the measurements of lease liabilities for finance leases: |             |             |
| Financing cash flows  | \$ 3,087    | \$ 3,440    |
| Right of use (ROU) assets obtained in exchange for lease liabilities:                       |             |             |
| Operating leases  | \$ 2,002    | \$ -        |
| Finance leases  | \$ 1,911    | \$ 2,364    |
| Weighted-average remaining lease term (in years):   |             |             |
| Operating leases  | 3.63        | -           |
| Finance leases  | 8.20        | 8.71        |
| Weighted-average discount rate:   |             |             |
| Operating leases  | 2.73%       | -           |
| Finance leases  | 7.01%       | 7.42%       |

### ***Lease Income***

#### *Lessor Operating Leases*

The Hospital has assessed all contracts that convey control of its assets to third parties as lessor leases. Lessors recognize an unbilled lease receivable for their operating leases. Such treatment results in the recognition of lease income on a straight-line basis, while the underlying leased asset remains on the lessor's statement of financial position and is continuously depreciated.

The Hospital has operating leases for retail and commercial space for which rent payments are fixed at the time of lease commencement. The Hospital considered the

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likelihood of its tenants exercising renewal or termination terms in its leases, based upon prior renewals or extensions, sales, and revenue forecasts, etc., in determining the ultimate term of the lease. Some tenants have the option of re-negotiating a new agreement upon the termination of the lease or extending the terms in the current lease for another couple of years or go on a month-to-month lease. Termination terms are explicitly stated in each lease agreements as both the lessor and lessee can exercise rights to terminate agreement. Lease payments are governed by the lease agreement and are generally fixed, although some lease agreements provide for payment escalations based on the Consumer Price Index (CPI). The Hospital only includes consideration for lease components in its determination of lease payments.

Hospital space is leased to physicians and a large private pharmacy. The Hospital's leases do not have any provisions for tenants to purchase the underlying asset being leased at the end of the lease term, or that provide for residual value guarantees.

The Hospital receives rental income under both fixed and month-to-month lease agreements. The total lease income received for fiscal years ended June 30, 2022 and 2021 was \$1,752 and \$1,753, respectively, and was reported within other income on the statements of operations and changes in net assets (deficit).

The future minimum lease income on fixed leases for years ending June 30 was as follows:

| Future Minimum Lease Income       | June 30   |
|-----------------------------------|-----------|
| 2023                              | 27        |
| 2024                              | -         |
| 2025                              | -         |
| 2026                              | -         |
| 2027 and thereafter               | -         |
| <b>Total Minimum Lease Income</b> | <b>27</b> |

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**Note 14      Bonds Payable**

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**(a)      *Bonds Payable***

The Hospital is obligated with the bond issues below at the report date. These bonds were issued by Howard, a portion of which was allocated to the Hospital.

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

The carrying amounts of the Hospital financial bond obligations as of June 30, are as follows:

| <b>Bonds Payable</b>  | <b>2022</b>      | <b>2021</b>      |
|---|------------------|------------------|
| <i>District of Columbia issues:</i>                             |                  |                  |
| 2010 Revenue bonds, 5.05% Serial due 2010 through 2025          | \$ 194           | \$ 244           |
| 2011A Revenue bonds 5.00% to 6.50% Serial due 2020 through 2041 | -                | -                |
| 2011B Revenue bonds 4.31% to 7.63% Serial due 2016 through 2036 | 13,680           | 13,675           |
| 2020B Taxable bonds 1.99% to 3.48% Serial due 2021 through 2042 | 15,415           | 15,415           |
| <b>Total bonds payable, gross</b>                               | <b>\$ 29,289</b> | <b>\$ 29,334</b> |
| Bond premiums (discounts)                                       | (300)            | (174)            |
| Bond issuance costs   | (541)            | (616)            |
| Current portion bonds payable                                   | (52)             | (50)             |
| <b>Total long-term bonds payable, net</b>                       | <b>\$ 28,396</b> | <b>\$ 28,494</b> |

**(1) 2010 Revenue Bonds**

In August 2010, Howard issued \$10,400 of Series 2010 bonds. The bonds bear interest at 5.05% and are repayable from 2010 to 2025. Howard allocated \$640 of these bonds to the Hospital. A portion of the proceeds were used to retire an expiring equipment note. The remaining proceeds will be used to fund energy related projects.

**(2) Defeasance of 2011A Series Revenue Bonds and Issuance of Series 2020B Taxable Bonds**

In July 2020, the University issued taxable bonds, Series 2020B in the aggregate principal of \$209,085 (the “Series 2020B Bonds”), to (i) effect the refunding of the District of Columbia Revenue Bonds (Howard issued Series 2011A) and (ii) pay for the cost of issuance related to the series 2020B bonds. The net proceeds of the 2020B bonds (after payment of underwriting fees and issuance costs) were used to purchase securities which, along with cash, were deposited with an escrow agent to provide all future debt service payments owed to holders of the Series 2011A bonds through 2041. As a result, the 2011A series bonds are defeased and the liability for those bonds and related unamortized deferred financing costs have been removed from the financial statements.

The Series 2020B bonds bear interest between 1.99% and 3.48% and are repayable between 2025 and 2041.

The accompanying notes are an integral part of these financial statements



**(3) 2011B Taxable Bonds**

In April 2011, Howard issued \$65,065 of Series 2011B bonds to refund the Series 1998 and Series 2006 bonds and to finance new capital improvements. The Series 2011B bonds bear interest between 4.31% and 7.63% and are repayable from 2015 to 2035. The average coupon rate is 6.57%. The 2011 bonds require Howard to maintain a debt service fund of \$12,634. At the fiscal year ended June 30, 2022 the fund balance was \$13,113.

The series 2011B bonds are subject to optional redemption prior to maturity in whole or in part on any Business Day at the Make-Whole Redemption Price at the direction of Howard.

**(4) Fair Value of Bonds Payable**

The estimated fair value of the Hospital’s bond allocation is determined based on quoted market prices. At June 30, 2022 and 2021, the estimated fair value was approximately \$28,972 and \$20,415, respectively. Fair value estimates are made at a specific point in time, are subjective in nature, and involve uncertainties and matters of judgment. Howard is not required to settle its debt obligations at fair value and settlement is not possible in most cases because of the terms under which the debt was issued and legal limitations on refunding tax-exempt debt.

**(5) Compliance with Contractual Covenants**

The Series 2011B and Series 2020B contain restrictive financial covenants as summarized in the table below as of June 30, 2022.

| Covenant                    | Instrument          | Measurement Dates | Criteria  |
|-----------------------------|---------------------|-------------------|-----------|
| Debt Service Coverage Ratio | 2011B Revenue Bonds | June 30 each year | 1.10:1.00 |
| Debt Service Coverage Ratio | 2020B Taxable Bonds | June 30 each year | 1.10:1.00 |

As of June 30, 2022 and 2021, Howard was in compliance with the Debt Service Coverage Ratio measurements for the 2011B and 2020B Revenue Bonds.

**(6) Scheduled Bond Repayments**

The scheduled principal repayments of bonds payable are as follows:

| Aggregate Annual Maturities | 2022             |
|-----------------------------|------------------|
| 2023                        | \$ 52            |
| 2024                        | 55               |
| 2025                        | 877              |
| 2026                        | 867              |
| 2027                        | 857              |
| 2028 and thereafter         | 26,581           |
| <b>Bonds Payable, gross</b> | <b>\$ 29,289</b> |

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**Note 15 Pension and Post-retirement Benefit Plans**

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**Employee Retirement Plan** – The Hospital had a noncontributory, defined benefit pension plan (“the Plan”) that was available to substantially all full-time employees. In accordance with government funding regulations Howard’s policy is to make annual contributions to the Plan at least equal to the minimum contribution. Based upon years of service and other factors, the Plan’s benefit formula provides that eligible retirees receive a percentage of their final annual pay, based upon years of service and other factors. Plan assets consist primarily of common equity securities, U.S. Treasury securities, corporate bonds, and private investment funds. Effective July 1, 2010, the Plan no longer accrues benefits and is closed to new participants.

**Post-retirement Plan** – The Hospital provides post-retirement medical benefits and life insurance plan to employees who, at the time they retire, meet specified eligibility and service requirements. The Hospital pays a portion of the cost of such benefits depending on various factors, including employment start date, age, years of service and either the date of actual retirement or the retirement eligibility date of the participant. The post-retirement benefit plan is unfunded and has no plan assets.

During fiscal year 2017, there was a reduction to the life insurance benefits of future retirees for the Hospital plans which created a new prior service cost base of \$8,635 to be recognized starting in fiscal year 2018. The Hospital stopped including the value of fully- insured premium payments in both employee contributions and benefits paid from plan because the non-class I post-65 retirees moved out of the Hospital plan into an exchange. This had no impact on net obligations or net payments from the plan.

**Savings Plan** - The pension plans are supplemented by offering employees a defined contribution plan under Section 403(b) of the Internal Revenue Code. Eligible employees received a contribution of 6% of base salary and are also permitted to contribute up to 15% of their base pay to the plan. The administration of the plan is provided by three financial administrators: Teachers Insurance and Annuity

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

Association/College Retirement Equities Fund, American International Group Variable Annuity Life Insurance Company, and Voya Financial. These administered plans provide additional retirement benefits including the purchase of annuity contracts for eligible employees. Total costs recognized in the statements of operations and changes in net assets (deficit) were \$5,573 and \$5,821 for fiscal years ended June 30, 2022 and 2021, respectively.

Effective July 1, 2010, the Savings Plan was modified such that the Hospital will automatically, upon hire, contribute 6% of any eligible employee's base pay, regardless of tenure or election into the Savings Plan. The Hospital will contribute a matching contribution of up to 2% of employee elected self-contributions. The Hospital recognizes a plan's overfunded or underfunded status as an asset or liability, with an offsetting adjustment to unrestricted net assets.

The reconciliation of the Hospital's portion of the plan's funded status to amounts recognized in the financial statements at June 30 using a June 30 measurement date follows:

| Retirement Benefits                                      | Pension           |                   | Medical and Life Insurance |                    |
|--|-------------------|-------------------|----------------------------|--------------------|
|  | 2022              | 2021              | 2022                       | 2021               |
| <b>Change in benefit obligations:</b>                    |                   |                   |                            |                    |
| <b>Projected benefit obligation at beginning of year</b> | <b>\$ 194,819</b> | <b>\$ 197,848</b> | <b>\$ 12,881</b>           | <b>\$ 12,135</b>   |
| Service cost   | -                 | -                 | 98                         | 95                 |
| Interest cost  | 5,462             | 5,516             | 370                        | 345                |
| Actuarial (gain) loss                                    | (28,583)          | 1,489             | (2,475)                    | 1,022              |
| Benefits paid  | (10,377)          | (10,034)          | (538)                      | (750)              |
| Medicare Part D subsidy                                  | -                 | -                 | -                          | -                  |
| Employee contributions                                   | -                 | -                 | 50                         | 34                 |
| Plan curtailments  | -                 | -                 | -                          | -                  |
| Plan amendments  | -                 | -                 | -                          | -                  |
| <b>Projected benefit obligation at end of year</b>       | <b>\$ 161,321</b> | <b>\$ 194,819</b> | <b>\$ 10,386</b>           | <b>\$ 12,881</b>   |
| <b>Change in plan assets:</b>                            |                   |                   |                            |                    |
| <b>Fair value of plan assets at beginning of year</b>    | <b>\$ 204,892</b> | <b>\$ 153,218</b> | <b>\$ -</b>                | <b>\$ -</b>        |
| Actual return on plan assets                             | (12,328)          | 39,485            | -                          | -                  |
| Employer contributions                                   | -                 | 22,223            | 488                        | 716                |
| Employee contributions                                   | -                 | -                 | 50                         | 34                 |
| Medicare Part D subsidy                                  | -                 | -                 | -                          | -                  |
| Benefits paid  | (10,377)          | (10,034)          | (538)                      | (750)              |
| <b>Fair value of plan assets at end of year</b>          | <b>\$ 182,187</b> | <b>\$ 204,892</b> | <b>\$ -</b>                | <b>\$ -</b>        |
| <b>Net obligation</b>                                    | <b>\$ 20,866</b>  | <b>\$ 10,073</b>  | <b>\$ (10,386)</b>         | <b>\$ (12,881)</b> |

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

Components of net periodic benefit cost and other amounts recognized in unrestricted net assets (deficit) at June 30 follows:

| Retirement Benefits  | Pension            |                    | Medical and Life Insurance |                 |
|--|--------------------|--------------------|----------------------------|-----------------|
|  | 2022               | 2021               | 2022                       | 2021            |
| <b>Recognition in Statements of Operations and Net Assets (Deficit):</b>                       |                    |                    |                            |                 |
| Service cost   | \$ -               | \$ -               | \$ 98                      | \$ 95           |
| <b>Recognized in operating expenses</b>  | <b>\$ -</b>        | <b>\$ -</b>        | <b>\$ 98</b>               | <b>\$ 95</b>    |
| Interest cost  | 5,462              | 5,516              | 370                        | 345             |
| Expected return on plan assets   | (11,816)           | (9,431)            | -                          | -               |
| Amortization of prior service cost   | 100                | 100                | (570)                      | (570)           |
| Amortization of actuarial loss   | 2,461              | 2,578              | 495                        | 441             |
| <b>Net periodic benefit cost</b>   | <b>\$ (3,793)</b>  | <b>\$ (1,237)</b>  | <b>\$ 393</b>              | <b>\$ 311</b>   |
| Net actuarial (gain) loss during the year  | (4,439)            | (28,565)           | (2,475)                    | 1,022           |
| Amortization of prior service cost   | (100)              | (100)              | 570                        | 570             |
| Amortization of actuarial loss   | (2,461)            | (2,578)            | (495)                      | (441)           |
| <b>Total recognized in other changes in unrestricted net assets (deficit) unrestricted net</b> | <b>\$ (7,000)</b>  | <b>\$ (31,243)</b> | <b>\$ (2,400)</b>          | <b>\$ 1,151</b> |
| <b>Total recognized in Statements of Operations and Changes in Net Assets (Deficit)</b>        | <b>\$ (10,793)</b> | <b>\$ (32,480)</b> | <b>\$ (2,007)</b>          | <b>\$ 1,462</b> |

Amounts not yet recognized in operating expenses, but included in unrestricted net assets at June 30, 2022 and 2021:

| Retirement Benefits | Pension            |                    | Medical and Life Insurance |                   |
|---------------------|--------------------|--------------------|----------------------------|-------------------|
|                     | 2022               | 2021               | 2022                       | 2021              |
| Net actuarial loss  | \$ (48,003)        | \$ (58,631)        | \$ (2,603)                 | \$ (5,573)        |
| Prior service cost  | (1,901)            | (2,001)            | 213                        | 783               |
| <b>Total</b>        | <b>\$ (49,904)</b> | <b>\$ (60,632)</b> | <b>\$ (2,390)</b>          | <b>\$ (4,790)</b> |

The estimated net actuarial loss, prior service cost/(credit), and transition obligation for the pension and post-retirement plans that are projected to be accounted for as a part of net periodic benefit cost over the next fiscal year are \$1,186, \$(328) and \$0, respectively.

Contributions to the pension plan of \$0 and \$22,223 were made in fiscal years ended June 30, 2022 and 2021, respectively. Contributions of \$0 are expected to be paid to the pension plan during the fiscal year ended June 30, 2023.

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
 (an unincorporated operating segment of The Howard University)  
 Notes to Financial Statements  
 For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

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The weighted average assumptions used to determine the benefit obligation in the actuarial valuations for the years ended June 30 follows:

| Actuarial Assumptions          | Pension Benefits |       | Medical and Life Insurance |       |
|--------------------------------|------------------|-------|----------------------------|-------|
|                                | 2022             | 2021  | 2022                       | 2021  |
| Discount rate                  | 4.67%            | 2.89% | 4.82%                      | 2.95% |
| Expected return on plan assets | 6.50%            | 7.00% | -                          | -     |
| Rate of compensation increase  | -                | -     | 3.50%                      | 3.50% |

The weighted average assumptions used to determine net periodic cost in the actuarial valuations for the years ended June 30 follows:

| Actuarial Assumptions          | Pension Benefits |       | Medical and Life Insurance |       |
|--------------------------------|------------------|-------|----------------------------|-------|
|                                | 2022             | 2021  | 2022                       | 2021  |
| Discount rate                  | 2.89%            | 2.87% | 2.95%                      | 2.92% |
| Expected return on plan assets | 7.00%            | 7.00% | -                          | -     |
| Rate of compensation increase  |                  |       |                            |       |
| To age 35                      | -                | -     | 3.50%                      | 3.50% |
| Thereafter                     | -                | -     | 3.50%                      | 3.50% |

The overall long-term rate of return for the pension plan assets was developed by estimating the expected long-term real return for each asset class within the portfolio. An average weighted real rate of return was computed for the portfolio which reflects the Plan's targeted asset allocation. Consideration was given to the correlation between asset classes and the anticipated real rate of return and was added to the anticipated long-term rate of inflation.

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

The Hospital's plan assets were 30.01% of total plan assets in fiscal year 2022. Pension plan investments allocated to the Hospital as of June 30, 2022 were as follows:

| <b>PENSION PLAN INVESTMENTS AS OF JUNE 30, 2022</b>                   | <b>LEVEL 1</b>   | <b>LEVEL 2</b>   | <b>LEVEL 3</b> | <b>TOTAL</b>      |
|---|------------------|------------------|----------------|-------------------|
| <b>Pension Plan Investments</b>                                       |                  |                  |                |                   |
| <b>Assets:</b>  |                  |                  |                |                   |
| Money Market Funds (4)  | \$ -             | \$ 434           | \$ -           | \$ 434            |
| U.S. Government Securities (3)  | 15,931           | -                | -              | 15,931            |
| Common Stock (1)  | 30,122           | -                | -              | 30,122            |
| Fixed Income  |                  |                  |                |                   |
| Mortgage Backed Securities (2)  | -                | 363              | -              | 363               |
| Corporate Bond (2)  | -                | 26,090           | -              | 26,090            |
| Obligations of Foreign Governments (3)                                | -                | 440              | -              | 440               |
| Private Debt Investments (2)  | -                | -                | -              | -                 |
| Mutual Fund   |                  |                  |                |                   |
| Domestic Fixed Income (4)   | 16,034           | -                | -              | 16,034            |
| <b>Total assets</b>   | <b>\$ 62,087</b> | <b>\$ 27,327</b> | <b>\$ -</b>    | <b>\$ 89,414</b>  |
| <b>Liabilities:</b>   |                  |                  |                |                   |
| Financial Derivatives – Option Contracts                              | \$ -             | \$ 181           | \$ -           | \$ 181            |
| <b>Total liabilities</b>  | <b>\$ -</b>      | <b>\$ 181</b>    | <b>\$ -</b>    | <b>\$ 181</b>     |
| <b>Total investments measured at the NAV as a practical expedient</b> |                  |                  |                | <b>91,153</b>     |
| <b>Total pension plan investments</b>                                 | <b>\$ 62,087</b> | <b>\$ 27,508</b> | <b>\$ -</b>    | <b>\$ 180,748</b> |
| Operating asset not subjected to fair value reporting                 | 5,005            | -                | -              | 5,005             |
| Operating liabilities not subjected to fair value reporting           | (3,566)          | -                | -              | (3,566)           |
| <b>Total plan assets</b>  | <b>\$ 63,526</b> | <b>\$ 27,508</b> | <b>\$ -</b>    | <b>\$ 182,187</b> |

The Hospital's plan assets were 29.7% of total plan assets in fiscal year 2021. Pension plan investments allocated to the Hospital as of June 30, 2021 were as follows:

| <b>PENSION PLAN INVESTMENTS AS OF JUNE 30, 2021</b>                   | <b>LEVEL 1</b>   | <b>LEVEL 2</b>   | <b>LEVEL 3</b> | <b>TOTAL</b>      |
|---|------------------|------------------|----------------|-------------------|
| <b>Pension Plan Investments</b>                                       |                  |                  |                |                   |
| <b>Assets:</b>  |                  |                  |                |                   |
| Money Market Funds (4)  | \$ -             | \$ 321           | \$ -           | \$ 321            |
| U.S. Government Securities (3)  | 17,596           | -                | -              | 17,596            |
| Common Stock (1)  | 26,432           | -                | -              | 26,432            |
| Fixed Income  |                  |                  |                |                   |
| Mortgage Backed Securities (2)  | -                | 647              | -              | 647               |
| Corporate Bond (2)  | -                | 28,111           | -              | 28,111            |
| Obligations of Foreign Governments (3)                                | -                | 814              | -              | 814               |
| Private Debt Investments (2)  | -                | 308              | -              | 308               |
| Mutual Fund   |                  |                  |                |                   |
| Domestic Common Stock (4)   | 17,332           | -                | -              | 17,332            |
| Domestic Fixed Income (4)   | 18,849           | -                | -              | 18,849            |
| <b>Total assets</b>   | <b>\$ 80,209</b> | <b>\$ 30,201</b> | <b>\$ -</b>    | <b>\$ 110,410</b> |
| <b>Liabilities:</b>   |                  |                  |                |                   |
| Financial Derivatives – Option Contracts                              | \$ -             | \$ (151)         | \$ -           | \$ (151)          |
| <b>Total liabilities</b>  | <b>\$ -</b>      | <b>\$ (151)</b>  | <b>\$ -</b>    | <b>\$ (151)</b>   |
| <b>Total investments measured at the NAV as a practical expedient</b> |                  |                  |                | <b>91,899</b>     |
| <b>Total pension plan investments</b>                                 | <b>\$ 80,209</b> | <b>\$ 30,050</b> | <b>\$ -</b>    | <b>\$ 202,158</b> |
| Operating asset not subjected to fair value reporting                 | 9,901            | -                | -              | 9,901             |
| Operating liabilities not subjected to fair value reporting           | (7,167)          | -                | -              | (7,167)           |
| <b>Total plan assets</b>  | <b>\$ 82,943</b> | <b>\$ 30,050</b> | <b>\$ -</b>    | <b>\$ 204,892</b> |

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The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in methodologies used at June 30, 2022 and 2021.

- 1) **Common Stock:** Valued at the closing price as reported on the New York Stock Exchange.
- 2) **Corporate Bonds, Mortgage-Backed Securities and Private Debt Investments:** Valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings. When quoted prices are not available for identical or similar bonds, the bond is valued under a discounted cash flows approach that maximizes observable inputs, such as current yields of similar instruments, but includes adjustments for certain risks that may not be observable, such as credit and liquidity risks or a broker quote if available.
- 3) **U.S. Government Securities and Obligations of Foreign Governments:** Valued using pricing models maximizing the use of observable inputs for similar securities.
- 4) **Money Market, Mutual Funds, and Other Registered Investments:** Represent investments with various investment managers. The mutual funds are valued at the daily closing net asset value as reported by the fund. Mutual funds held by the Plan are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value ("NAV") and to transact at that price. The mutual funds held by the Plan are deemed to be actively traded. Money market investments are short-term investments in money market mutual funds which invest in highly liquid government or corporate debt instruments. The Plan invests in a other registered investment called the PIMCO Long Duration Credit Bond Portfolio, which seeks to maximize return by investing in corporate fixed income instruments, options, futures, and swap agreements. They are comprised of units held within a portfolio of an open-end management investment company and are valued at the NAV. The portfolios are registered with the SEC, but are not publicly traded. The NAV is used as a practical expedient to estimate fair value and is not used when it is determined to be probable that the fund will sell the investment for an amount different than the reported NAV.
- 5) **Alternative Investments:** Alternative investments include the Plan's limited partnership interests in private equity, real estate funds and hedge funds. These investments are reported at the NAV, as provided by the fund managers. The NAV is

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The Howard University Hospital  
 (an unincorporated operating segment of The Howard University)  
 Notes to Financial Statements  
 For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

used as a practical expedient to measure fair value but is not used when it is determined to be probable that the fund will sell the investment for an amount different than the reported NAV. The NAV is based on the fair value of the underlying investments held by the fund less its liabilities. The fund managers use pricing models, appraisals, discounted cash flow models, and other valuation techniques to determine fair value of the underlying investments in each fund. The Plan also invests in a other registered investment called the PIMCO Long Duration Credit Bond Portfolio, which seeks to maximize return by investing in corporate fixed income instruments, options, futures, and swap agreements. They are comprised of units held within a portfolio of an open-end management investment company and are valued at the NAV. The portfolios are registered with the SEC, but are not publicly traded. The NAV is used as a practical expedient to estimate fair value and is not used when it is determined to be probable that the fund will sell the investment for an amount different than the reported NAV.

- 6) **Common/Collective Trusts:** Units held within common/collective trusts (“CCTs”) are valued at the NAV. The NAV is used as a practical expedient to estimate fair value and is not used when it is determined to be probable that the fund will sell the investment for an amount different than the reported NAV.
- 7) **Foreign Currency Contracts:** Valued using pricing models that implement a variety of numerical techniques that most efficiently consider the underlying variables embodied in the intrinsic value and time value of the underlying financial instruments. The contracts are recorded at fair value on the date the contract is entered into, which is typically zero.

Plan investments measured at the NAV as a practical expedient are summarized for fiscal years 2022 and 2021 as follows:

| Investments as of June 30, 2022                                | Fair Value | Unfunded Commitments | Redemption/ Withdrawal Frequency | Redemption / Withdrawal Notice Period |
|--|------------|----------------------|----------------------------------|---------------------------------------|
| Hedge Funds (a)  | \$ 13,395  | \$ -                 | Monthly to Annually              | 45-180 days                           |
| Real Estate Funds (b)  | \$ 6,422   | \$ 1,582             | None to Annually                 | 1-5 years                             |
| Common/Collective Trusts (c)                                   | \$ 28,459  | \$ -                 | Monthly                          | Monthly                               |
| Limited Partnerships (d)                                       | \$ 39,394  | \$ 11,491            | -                                | ≤10 years                             |
| Other registered investments (e)                               | \$ 3,482   |                      |                                  | Daily                                 |
| Total investments measured at the NAV as a practical expedient | \$ 91,152  | \$ 13,073            |                                  |                                       |

The accompanying notes are an integral part of these financial statements



The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

| Investments as of June 30, 2021                                | Fair Value | Unfunded Commitments | Redemption/Withdrawal Frequency | Redemption / Withdrawal Notice Period |
|--|------------|----------------------|---------------------------------|---------------------------------------|
| Hedge Funds (a)  | \$ 12,360  | \$ -                 | Monthly to Annually             | 45-180 days                           |
| Real Estate Funds (b)  | \$ 17,408  | \$ 2,062             | None to Annually                | 1-5 years                             |
| Common/Collective Trusts (c)                                   | \$ 10,322  | \$ -                 | Monthly                         | Monthly                               |
| Limited Partnerships (d)                                       | \$ 43,586  | \$ 13,461            | -                               | ≤10 years                             |
| Other registered investments (e)                               | \$ 8,223   |                      |                                 | Daily                                 |
| Total investments measured at the NAV as a practical expedient | \$ 91,899  | \$ 15,523            |                                 |                                       |

The asset allocation of the Plan is analyzed annually to determine the need for rebalancing to maintain an allocation that is within the allowable ranges. The investment strategy is to invest in asset classes that are negatively correlated to minimize overall risk in the portfolio. Interim targets outside of the allowable ranges were set to allow for flexibility in reaching the long-term targets in the private equity and real estate categories.

The actual allocation of the plan for the years ended June 30 and the allowable range is as follows:

| Pension Plan Asset Allocation    | 2022        | 2021        | Allowable Range |
|----------------------------------|-------------|-------------|-----------------|
| Mid-Large Cap U.S. Equity        | 11.71%      | 15.4%       | 7-23%           |
| Small Cap U.S. Equity            | 3.41%       | 6.3%        | 1-5%            |
| International Equity - Developed | 3.99%       | 4.3%        | 7-17%           |
| Private Equity/Venture Capital   | 10.52%      | 10.0%       | 2-20%           |
| Private Debt                     | 6.62%       | 6.9%        | 2-8%            |
| Hedge Funds                      | 6.68%       | 6.0%        | 1-5%            |
| Inflation Hedging                | 4.22%       | 3.0%        | 1-5%            |
| Emerging Markets Equity          | 3.03%       | 3.4%        | 2-8%            |
| Real Estate                      | 7.56%       | 8.5%        | 3-11%           |
| Liability Hedging Assets         | 28.99%      | 29.7%       | 25-45%          |
| Cash and Cash Equivalents        | 13.29%      | 6.5%        | 0-5%            |
| <b>Total</b>                     | <b>100%</b> | <b>100%</b> |                 |

The trend rate for growth in health care costs, excluding dental, used in the calculation for fiscal year 2022 was 5.41%. This growth rate was assumed to decrease gradually to 4.0% in 2046 and to remain at this level thereafter. The health care cost trend rate assumption has a significant effect on the obligations reported for the health care plans.

The following benefit payments, which reflect expected future service as appropriate, are expected to be paid over the next ten years as follows:

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
 (an unincorporated operating segment of The Howard University)  
 Notes to Financial Statements  
 For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

| Expected Future Benefit Payments | Pension Benefits  | Medical and Life Insurance |                  |                 |
|----------------------------------|-------------------|----------------------------|------------------|-----------------|
|                                  |                   | Excluding Subsidy          | Subsidy Payments | Net of Subsidy  |
| Years ending June 30:            |                   |                            |                  |                 |
| 2023                             | \$ 11,707         | \$ 691                     | \$ -             | \$ 691          |
| 2024                             | 11,713            | 697                        | -                | 697             |
| 2025                             | 11,682            | 718                        | -                | 718             |
| 2026                             | 11,607            | 736                        | -                | 736             |
| 2027                             | 11,563            | 749                        | -                | 749             |
| 2028-2032                        | 54,389            | 3,766                      | -                | 3,766           |
| <b>Total</b>                     | <b>\$ 112,661</b> | <b>\$ 7,357</b>            | <b>\$ -</b>      | <b>\$ 7,357</b> |

The mortality retirement rates base table used Pri-2012 Mortality Table without collard adjustment projected using the MP-2020 Mortality Improvement Scale. If eligible, participants were assumed to retire according to the following schedule:

| Retirement Age | Assumed Rate of Retirement |
|----------------|----------------------------|
| 55 - 60        | 5%                         |
| 61 - 63        | 12%                        |
| 64             | 16%                        |
| 65             | 25%                        |
| 66 - 69        | 16%                        |
| 70+            | 100%                       |

**Note 16      Functional Expenses**

The Hospital presents its statements of operations and changes in net assets (deficit) by function. Specific administrative support costs are directly allocated based on square footage or headcount, and those costs include general administration operations and services, such as maintenance and other indirect costs. The statements of functional expenses for the fiscal years ended June 30, 2022 and 2021 are as follows:

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The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

| <b>Statements of Functional Expenses<br/>For year ended June 30, 2022<br/>(in thousands)</b> | <b>Healthcare<br/>Services</b> | <b>Administrative<br/>Support</b> | <b>Total</b>      |
|--|--------------------------------|-----------------------------------|-------------------|
| Operating expenses:  |                                |                                   |                   |
| Compensation   | \$ 142,624                     | \$ 29,327                         | \$ 171,951        |
| Medical and office supplies  | 30,886                         | 1,582                             | 32,468            |
| Repairs and maintenance  | 732                            | 3,110                             | 3,842             |
| Food service costs   | 4,229                          | 66                                | 4,295             |
| Insurance and risk management  | 7,188                          | 1,797                             | 8,985             |
| Professional and administrative services   | 73,427                         | 21,801                            | 95,228            |
| Utilities and telecommunications   | 4,356                          | 2,688                             | 7,044             |
| <b>Total operating expenses before interest, depreciation, and amortization</b>              | <b>263,442</b>                 | <b>60,371</b>                     | <b>323,813</b>    |
| Interest expense   | 2,930                          | -                                 | 2,930             |
| Depreciation and amortization  | 6,846                          | 4,290                             | 11,136            |
| <b>Interest, depreciation, and amortization</b>  | <b>9,776</b>                   | <b>4,290</b>                      | <b>14,066</b>     |
| <b>Total operating expenses</b>  | <b>\$ 273,218</b>              | <b>\$ 64,661</b>                  | <b>\$ 337,879</b> |

| <b>Statements of Functional Expenses<br/>For year ended June 30, 2021<br/>(in thousands)</b> | <b>Healthcare<br/>Services</b> | <b>Administrative<br/>Support</b> | <b>Total</b>      |
|--|--------------------------------|-----------------------------------|-------------------|
| Operating expenses:  |                                |                                   |                   |
| Compensation   | \$ 159,895                     | \$ 29,741                         | \$ 189,636        |
| Medical and office supplies  | 30,882                         | 2,912                             | 33,794            |
| Repairs and maintenance  | 1,370                          | 3,182                             | 4,552             |
| Food service costs   | 3,797                          | 29                                | 3,826             |
| Insurance and risk management  | 7,751                          | 1,938                             | 9,689             |
| Professional and administrative services   | 40,877                         | 20,187                            | 61,064            |
| Utilities and telecommunications   | 4,400                          | 3,379                             | 7,779             |
| <b>Total operating expenses before interest, depreciation, and amortization</b>              | <b>248,972</b>                 | <b>61,368</b>                     | <b>310,340</b>    |
| Interest expense   | 3,189                          | -                                 | 3,189             |
| Depreciation and amortization  | 5,599                          | 4,708                             | 10,307            |
| <b>Interest, depreciation, and amortization</b>  | <b>8,788</b>                   | <b>4,708</b>                      | <b>13,496</b>     |
| <b>Total operating expenses</b>  | <b>\$ 257,760</b>              | <b>\$ 66,076</b>                  | <b>\$ 323,836</b> |

**Note 17**      **Commitments and Contingencies**

**(a)      *Litigation and Other Claims***

During the ordinary course of business, the Hospital is a party to various litigation and other claims including claims of malpractice by the Hospital and faculty physicians. It is also subject to potential future claims based on findings or accusations arising from past practices under governmental programs and regulations and tort law. In the opinion of management and the Hospital's general counsel, an appropriate monetary provision

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has been made to account for probable losses and the ultimate resolution of these matters.

**(b) *Collective Bargaining Agreements***

Howard has several collective bargaining agreements currently in effect with unions representing approximately 1,505 employees. Certain of these agreements are in negotiations and have been extended beyond the stated expiration date.

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**Note 18      COVID-19 and the CARES Act**

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On March 11, 2020, the World Health Organization declared the novel coronavirus (COVID-19) a global pandemic. The COVID-19 pandemic substantially impacted the global economy including volatility in financial markets. On March 27, 2020, President Trump signed into law the Coronavirus Aid Relief, and Economic Security (CARES) Act. The CARES Act, among other things, authorized \$100 billion in funding to hospitals and other healthcare providers to be distributed through the Provider Relief Fund (PRF). These funds are not required to be repaid provided the recipients attest to, and comply with, certain terms and conditions, including among other things, that the funds are being used for lost operating revenues and COVID-19 related expenses. The U.S. Department of Health and Human Services (HHS) initially distributed \$20 billion in CARES Act funding based on an allocation proportional to the providers' share of 2018 net patient revenue. Distributions of the additional \$50 billion were targeted primarily to hospitals in COVID-19 high impact areas, to rural providers, safety net hospitals, skilled nursing facilities and to reimburse providers for COVID-19-related treatment of uninsured patients. During the year ended June 30, 2022, the Hospital recognized an additional amount of \$1,557 of the High Impact disbursement of the PRF, as permitted by the terms and conditions, as other operating revenue. The Hospital also recognized an additional amount of \$869 of the Phase Four disbursement of the PRF during the year ended June 30, 2022, as permitted by the terms and conditions, as other operating revenue. The funds received from HHS are subject to specific terms, conditions and audit by HHS. Noncompliance with any of the terms or conditions is grounds for HHS to recoup some or all of the payments received by the Hospital. Management believes it has complied with the terms and conditions.

The District of Columbia Department of Health Care Finance provided a grant to support the district's hospitals in their response to the ongoing COVID-19 public health emergency that further intensified District Hospitals' existing shortage for nursing staff. Nursing staff is a critical component of providing essential care for COVID-19 and the shortage caused an increased reliance on contracted "travel" nurses to meet the hospitals' staffing needs. The Hospital received a grant award in the amount of \$1,876 to support personnel cost incurred to respond to the COVID-19 pandemic. This grant

was recognized as of June 30, 2022, as permitted by the terms and conditions, as other operating revenue.

The CARES Act also made other forms of financial assistance available to healthcare providers, including through Medicare and Medicaid payment adjustments and an expansion of the Medicare Accelerated and Advanced Payment Program, which makes available accelerated payments of Medicare funds in order to increase cash flow to providers. The Hospital received \$26,230 of advance payments, which were recorded as deferred revenue as of June 30, 2020. Recoupment of the funds began in April 2021 through a reduction of payment made on Medicare claims. The Hospital maintained an Accelerated and Advanced Payment Program balance in the amount of \$3,609 in deferred revenue as of June 30, 2022.

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**Note 19      Related Party Transactions**

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**(a)      Howard University Dialysis Center**

The Hospital and American Renal Associates, LLC (ARA) have a joint venture agreement for the operation of the Howard University Dialysis Center LLC (LLC). The entity was formed on March 1, 2012. The Hospital and the LLC are parties to a non-compete agreement, and the Hospital jointly guarantees the LLC's debt agreements. The Hospital accounts for its interest in the LLC using the equity method and holds a 49% equity interest in the LLC.

On March 1, 2012, the LLC commenced a lease with the Hospital for the current space, employees, and Medical Director associated with its Hospital outpatient dialysis services which will result in monthly rental income for the Hospital in addition to its proportionate share of earnings (losses) of the LLC.

As of fiscal years ended June 30, 2022 and 2021, the Statements of Financial Position for the LLC are as follows:

| <b>HOWARD DIALYSIS CENTER, LLC<br/>STATEMENTS OF FINANCIAL POSITION</b> | <b>2022</b>     | <b>2021</b>     |
|---|-----------------|-----------------|
| <b>Total Assets</b>   | \$ 11,949       | \$ 12,020       |
| <b>Total Liabilities</b>  | 2,910           | 3,417           |
| <b>Equity</b>   |                 |                 |
| Partner   | 6,280           | 5,830           |
| Retained earning  | 2,759           | 2,773           |
| <b>Total Equity</b>   | <b>\$ 9,039</b> | <b>\$ 8,603</b> |
| <b>ARA interest</b>   | \$ 4,610        | \$ 4,388        |
| <b>Hospital interest</b>  | \$ 4,429        | \$ 4,215        |

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**(b) *Howard University***

During the normal course of business, Howard and the Hospital maintain a reciprocal relationship with regards to payment for certain expenditures. The expenditures include amounts pertaining to medical malpractice, facilities, administrative services, physician salaries, employee tuition remission, health benefits, utilities, and other miscellaneous expenses. The Hospital records these transactions through a Due to the Howard University payable account and a Due from Howard University receivable account.

In January 2010, Howard's Board of Trustees approved the restructuring of the Due to the Howard University balance. As part of the restructuring, effective June 30, 2009, the Hospital recorded \$45,000 of the payable as an interdivisional transfer within its unrestricted net assets, which represents the amount attributable to pension contributions and faculty salaries from current and prior periods.

The restructuring required the remaining amount of the balance of \$13,089, which represents various operating costs paid by Howard on the Hospital's behalf, to be reflected as a loan due to Howard.

Beginning in fiscal year 2011, the residual loan amount of \$8,089 is to be repaid annually over a ten-year period with interest of 3% per year. The balance may be paid in advance without penalty. In July 2010 and 2011, the Hospital made a payment of \$805 on the outstanding loan.

In fiscal year 2021 and prior, the Hospital received staffing from Howard University for the clinical specialty of Anesthesia. Effective July 1, 2021, Howard University signed a three-year Professional Services Agreement (PSA) with U.S. Anesthesia Partners of DC to provide Physician professional services for licensed providers in the clinical specialty of Anesthesia for Howard University Hospital.

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

Certain interdivisional transactions reflected in the statements of operations and changes in net assets (deficit) and in the statements of cash flows for the years ended June 30 are shown in the table below:

| <b>Interdivisional Transactions - Operating and Capital</b>                 | <b>2022</b>     | <b>2021</b>        |
|---|-----------------|--------------------|
| <b>Operating charges allocated from the Hospital to Howard:</b>             |                 |                    |
| Medical malpractice   | \$ 4,025        | \$ 3,622           |
| Facilities  | 828             | 759                |
| Other   | 754             | 3,186              |
| <b>Total charges allocated from the Hospital to Howard</b>                  | <b>5,607</b>    | <b>7,567</b>       |
| <b>Operating charges allocated to the Hospital from Howard:</b>             |                 |                    |
| Physicians' salaries  | (17,905)        | (23,140)           |
| Employee tuition remission  | (1,395)         | (1,497)            |
| Utilities   | (3,540)         | (3,547)            |
| Other   | (4,304)         | (12,025)           |
| <b>Total charges allocated to the Hospital from Howard</b>                  | <b>(27,144)</b> | <b>(40,209)</b>    |
| <b>Net charges allocated from the Hospital/(allocated to the Hospital):</b> | <b>(21,537)</b> | <b>(32,642)</b>    |
| Federal appropriation allocated to the Hospital from Howard                 | 27,325          | 27,325             |
| <b>Total operating support provided from Howard to the Hospital</b>         | <b>5,788</b>    | <b>(5,317)</b>     |
| <b>Financing support provided from Howard to the Hospital:</b>              |                 |                    |
| Pension plan contributions made by the University                           | (488)           | (21,975)           |
| Finance lease payments made by the Hospital                                 | (3,087)         | (3,440)            |
| <b>Total financing support provided to the Hospital</b>                     | <b>(3,575)</b>  | <b>(25,415)</b>    |
| <b>Total support provided to the Hospital</b>                               | <b>\$ 2,213</b> | <b>\$ (30,732)</b> |

Interdivisional balances on the Statements of Financial Position as of June 30 were as follows:

| <b>Interdivisional Balances - Statements of Financial Position</b> | <b>2022</b>     | <b>2021</b>        |
|--|-----------------|--------------------|
| Current assets   | \$ 3,901        | \$ -               |
| Current liabilities  | -               | (17,654)           |
| <b>Total interdivisional balances</b>                              | <b>\$ 3,901</b> | <b>\$ (17,654)</b> |

The accompanying notes are an integral part of these financial statements

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

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Changes in interdivisional balances for the years ended June 30 were as follows:

| <b>Interdivisional Transactions - Statements of Financial Position</b> | <b>2022</b>     | <b>2021</b>        |
|--|-----------------|--------------------|
| Short term financing   | \$ -            | \$ -               |
| Bond transactions, net   | 1,478           | 4,715              |
| Long term financing  | -               | -                  |
| Pension contributions  | 488             | 21,975             |
| Net charges recovered from Howard/(allocated to the Hospital)          | 19,589          | (44,723)           |
| Net activity during the year   | 21,555          | (18,033)           |
| Balance at beginning of the year                                       | (17,654)        | 379                |
| <b>Balance at end of the year</b>                                      | <b>\$ 3,901</b> | <b>\$ (17,654)</b> |

The table below reflects Hospital assets and liabilities that were allocated from Howard:

| <b>Interdivisional Balances - Asset/Liability Allocations</b> | <b>2022</b>       | <b>2021</b>       |
|---|-------------------|-------------------|
| <b>Assets:</b>  |                   |                   |
| Deposits with trustees  | \$ 1,890          | \$ 1,814          |
| Pension assets  | 182,187           | 204,892           |
| <b>Total assets</b>   | <b>\$ 184,077</b> | <b>\$ 206,706</b> |
| <b>Liabilities:</b>   |                   |                   |
| Reserves for self-insured liabilities                         | \$ 60,059         | \$ 58,475         |
| Finance lease obligations                                     | 20,148            | 21,324            |
| Bonds payable, net  | 28,448            | 28,544            |
| <b>Total liabilities</b>                                      | <b>\$ 108,655</b> | <b>\$ 108,343</b> |

**(c) Management Services**

Howard University signed a three-year Management Service Agreement (MSA) with Adventist Healthcare, Inc. effective January 31, 2020. The term of the agreement shall extend for three years unless terminated sooner as provided under the MSA, with an automatic renewal and extension after the initial term for additional one (1) year terms unless either party provides the other with written notice of its intention to not renew the MSA at least one hundred eighty days prior to the expiration of the then current term. Adventist Healthcare, Inc. commenced full performance effective February 17, 2020, under the MSA for day-to-day operations of the Hospital under the oversight of a joint Howard and Adventist Healthcare, Inc. Management Committee, while Howard continues to be the licensed operator of the Hospital.

The accompanying notes are an integral part of these financial statements



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**Note 20**      **Subsequent Events**

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The Hospital performed an evaluation of subsequent events through December 22, 2022, which is the date the financial statements were issued. Other than the event noted below, management is not aware of any additional events that affect the financial statements as of June 30, 2022.

*Balance for payments received under the CMS Accelerated Payments Program*

The passage of the Coronavirus Aid, Relief, and Economic Security (CARES) Act on March 27, 2020 amended the existing CMS Accelerated Payments Program to provide additional benefits and flexibilities to providers that were referenced in the 2020 CARES Act. On March 28, 2020, CMS expanded the existing Accelerated and Advance Payments Program to this broader group of Medicare Part A providers that included Howard University Hospital. The Hospital received \$26,230 in advanced payments from CMS as part of the Accelerated Payments Program in April of 2020. Per the program requirements, the Hospital began repayment in April of 2021 as a recoupment from Medicare claims paid after April 2021. Full repayment of the remaining balance of amounts owed by the Hospital was completed subsequent to fiscal year end in August 2022.

*Employee collective bargaining agreements*

Negotiations for the renewal of collective bargaining agreements with the District of Columbia Nurses Association and the Metropolitan District 1199DC, National Union of Hospital and Health Care Employees AFSCME, AFL-CIO, Chapter 2094 had not been completed as of the end of the fiscal year. Because final terms of the agreements were not yet settled, the Hospital was uncertain of the financial obligations associated with the new term of the respective collective bargaining agreements for the fiscal year ending June 2022.

*Reconciliation of overpayments to employees related to the downtime of the timekeeping system*

The Hospital experienced an extended unplanned downtime of the primary system utilized for maintaining the time records that are used to process bi-weekly employee paychecks. Due to this downtime, The Hospital implemented a process to make payroll payments for non-exempt employees based on the time records from a recently

The Howard University Hospital  
(an unincorporated operating segment of The Howard University)  
Notes to Financial Statements  
For Fiscal Years ended June 30, 2022 and 2021 (amounts in thousands)

---

processed pay period that ended prior to the system downtime. Payments made during the system down time were then reconciled to the actual time records when the timekeeping system was again made available. This reconciliation showed that some employees were overpaid during the system downtime. At the time of this report, the amount and process of collection for these overpayments remains under evaluation with the DCNA and Local 2094 labor unions per the terms of the respective collective bargaining agreements. However, the current estimated overpayment is \$586.

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